



A message from H.E. the Governor

"We recognize the importance of integrating sustainability into our financial activities and we believe that sustainable development can only be achieved through effective partnerships between financial institutions and the society.

In line with our commitment to enhancing sustainability in the financial sector, we affirm that sustainability has become an integral part of Qatar's economy. We acknowledge the importance of investing in human capital as a fundamental driver and essential element in the process of economic growth. We understand the vital role that the Central Bank of Qatar (QCB) plays in promoting sustainability within the financial sector.

From this perspective, aligning with Qatar's National Vision 2030 and in accordance with the Third Financial Sector Strategic Plan in the state of Qatar, we are delighted to announce the launch of the environmental, social and governance (ESG) and sustainability strategy for the financial sector. This strategy aims to support our economy and financial institutions while directing investments towards sustainable projects.

We acknowledge that this step is the cornerstone towards excellence in sustainability. We are committed to development and stress the importance of cooperation between the financial institutions and the society in promoting the concept on environmental and social responsibility, as this will effectively contribute to building a more sustainable and balanced financial sector."

Bandar Bin Mohammed Bin Saud Al-Thani

The Governor

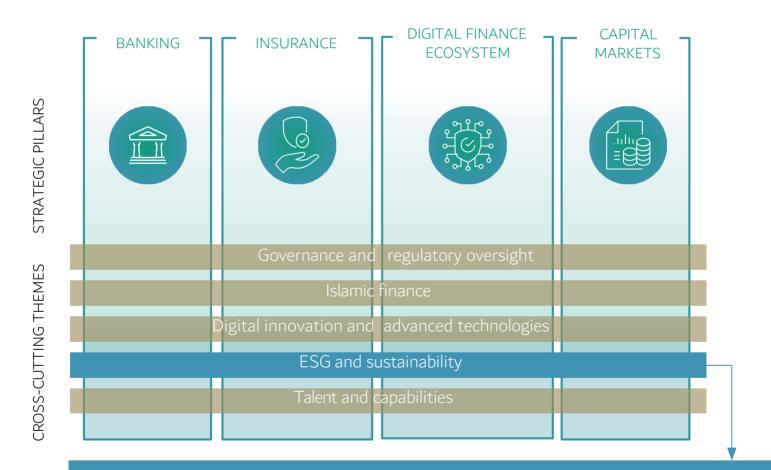


The Third Financial Sector Strategic Plan has an ESG and sustainability cross-cutting theme, which is further elaborated in the ESG and Sustainability strategy for the financial sector

Third Financial sector strategy



The strategy is founded on 4 pillars and supported by 5 cross-cutting themes



Including:

- Ensure a well-defined and consistent approach across pillars
- Ensuring all sectors meet the evolving ESG expectations and standards
- Support and facilitate green innovation and products across pillars¹



QCB has defined the financial sector's vision and mission on ESG and Sustainability

Vision



To strengthen the financial system's capacity in supporting national sustainability goals and making it resilient to changes occurring from the transition to a sustainable economy, while also aspiring to inspire both regionally and globally

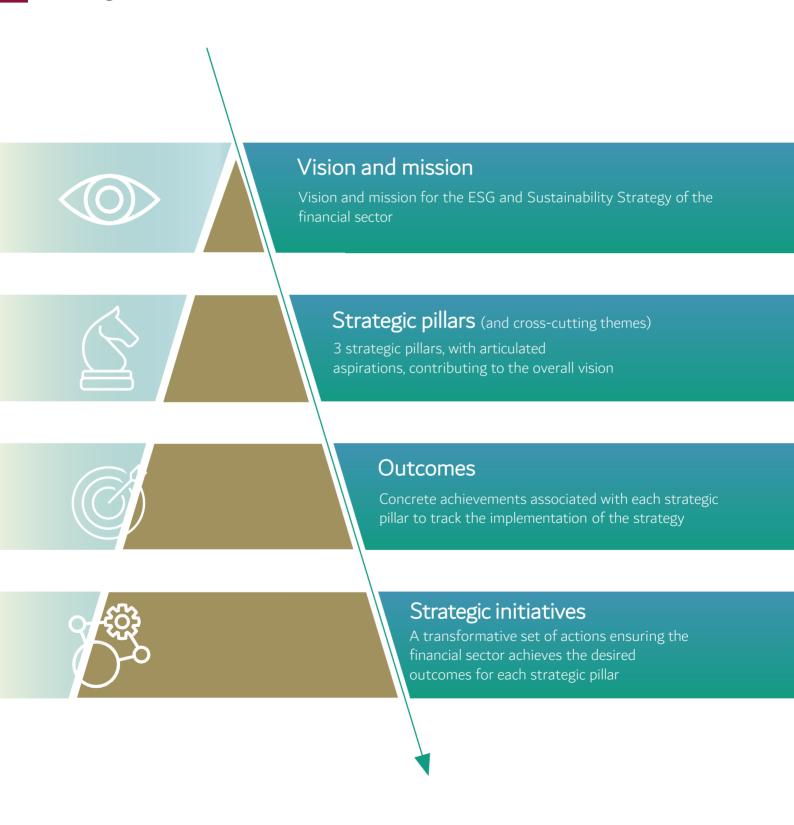
Mission



To integrate ESG and sustainability as part of our mandates including financial stability, supervision, market governance, financial service hub, economic development and our internal operations



QCB Vision and Mission have been cascaded into strategic pillars with specific outcomes and operationalized through a set of strategic initiatives





The Strategy is anchored around 3 Pillars, for which aspirations and specific outcomes have been defined



PILLAR 1



PILLAR 2



PILLAR 3

Financial sector climate. environmental and social risks management

Capital mobilization towards sustainable finance

A Central Bank leading by example on ESG and sustainability

A sustainable, globally connected,

A financial sector resilient to climate, environmental and social risks



Qatar as a leading hub for sustainable finance innovation and capital mobilization







- A.1. Established climate, environmental and social risks awareness and management among banks and insurance companies
- A.2. Increased transparency on the exposure of banks and insurance companies to climate, environmental and social related risks and opportunities
- B.1. Heightened transparency on the contribution of the financial sector to national sustainability objectives
- B.2. Strengthened contribution of the financial sector in mobilizing capital towards sustainable finance¹
- B.3. Diversified innovative sustainable products including digital solutions (e.g., Fintech) brought forward by the financial sector
- C.1 A central bank **resilient to** climate and environmental and social risks in its operations and reserve portfolio
- C.2. Broadened incorporation of climate, environmental and social considerations across QCB's functions, leveraging international collaborations
- Exemplary sustainability C.3. performance for QCB's own operations

Cross-cutting themes

Capability building

Sustainable finance data infrastructure



The outcome of each Pillar will be achieved through a set of strategic initiatives (1/3):



PILLAR 1 - Financial sector climate, environmental and social risks management

A.1.1
Prudential regulation: Issue prudential regulation on climate, environmental and social risks management applicable to banks and insurance companies
A.1.2
Stress-Testing: Conduct stress-testing to assess climate risk for the banking industry
A.2.1
Disclosure requirements for financial institutions:
Set sustainability disclosure requirements to create transparency on financial institutions' exposure to climate, environmental and social risks
A.2.2
Disclosure requirements for capital markets:
Set sustainability disclosure requirements to create transparency on capital market participants' exposure to climate, environmental and social risks
A.2.3
Systemic report: Publish a dashboard summarizing the exposure of banks to climate and environmental and social risks and the contribution of banks to the national sustainability objectives



The outcome of each Pillar will be achieved through a set of strategic initiatives (2/3):



PILLAR 2 - Capital mobilization towards sustainable finance

Outcome	Strategic initiatives
B1. Heightened transparency on the contribution of the financial sector to national sustainability objectives	B.1.1 Taxonomy of sustainable activities: Release a taxonomy of sustainable economic activities recognized as having a material positive contribution to the achievement of the State of Qatar national sustainability objectives
	B.1.2
	Sustainable finance framework: Release guidelines on the issuance of sustainable products (i.e., loans, bonds, sukuks, etc.) applicable to financial institutions and capital market participants
B.2.	B.2.1
Strengthened contribution of the financial sector in mobilizing capital towards sustainable finance	Public capital mobilization: Support the issuance of sustainable sovereign debt on behalf of the government
	B.2.2
	Private capital mobilization: Create incentives (e.g., grants) for financial institutions and capital market participants to issue sustainable products
	B.2.3
	Funding facilities: Facilitate access to funding for sustainable projects with preferred conditions
B.3.	B.3.1
Diversified innovative sustainable products including digital solutions (e.g., Fintech) brought forward by the financial sector	Sustainability-themed fintech's: Promote fintech's with positive environmental or social impact



The outcome of each Pillar will be achieved through a set of strategic initiatives (3/3):



PILLAR 3 - A Central Bank leading by example on ESG and sustainability

Outcome	Strategic initiatives
C.1. A central bank resilient to climate, environmental and social risks in its operations and reserve portfolio	C.1.1 Climate, environmental and social risks integration in QCB's risk management operations: Assess and manage the impact of climate, environmental and social risks on QCB's operations C.1.2 Sustainability considerations in QCB investment policies: Integrate sustainability considerations in the investment policies of QCB
C.2.	C.2.1
Broadened incorporation of climate, environmental and social considerations across QCB's functions, leveraging international collaborations	ESG and sustainability structure set-up: Set-up the organizational structure to support the implementation of the ESG and sustainability strategy C.2.2 QCB staff awareness and culture development: Organize sustainability awareness-raising programs and events
	C.2.3
	International networks membership: Become a member and contribute to relevant international sustainable finance networks for central banks and supervisors
C.3.	C.3.1
Exemplary sustainability performance for QCB's own operations	Operational footprint: Assess and manage operational footprint of QCB (e.g., Emissions, Waste, Water)
	C.3.2 Sustainability related disclosure: Report on the sustainability performance of QCB and the progress against the ESG and sustainability strategy



Specific outcomes have also been defined for each cross-cutting themes

Cross-cutting themes

Outcome Capability building Create QCB and industry-wide programs to foster the development of sustainable finance and climate, environmental and social risks management capability, knowledge and talent for financial institutions and capital markets National taskforces: Establish industry taskforces to bring forward selected topics (e.g., taxonomy, sustainable capital markets etc.) Sustainable finance data platform: Develop a data repository platform to collect and aggregate relevant data for climate, environmental and social risks assessments



The progress against the ESG and Sustainability Strategy will be tracked through KPIs specific to each pillar of the strategy





PILLAR 1 - Financial sector climate, environmental and social risks management

Mai	n Outcomes —	→ Indicators
A.1.	Established climate, environmental and social risks awareness and management among banks and insurance companies	 Level of compliance of financial institutions with climate, environmental and social risks supervisory principles in terms of a) comprehensiveness and b) soundness of practices Number of financial institutions having conducted a materiality assessment of climate and environmental risks on their operations Number of financial institutions with sustainability performance information in their annual reports Share of exposure of financial institutions to high climate and environmental risk sectors
A.2.	Increased transparency on the exposure of banks and insurance companies to climate, environmental and social related risks and opportunities	



PILLAR 2 - Capital mobilization towards sustainable finance

Mai	in Outcomes —	→ Indicators
B.1.	Heightened transparency on the contribution of the financial sector to national sustainability objectives	 Total volume of sustainable finance by product type (loans, bonds, sukuks) and by financial institution type Number of ESG and sustainability related FinTech's and associated employment
B.2.	Strengthened contribution of the financial sector in mobilizing capital towards sustainable finance	
B.3.	Diversified innovative sustainable products including digital solutions (e.g., Fintech) brought forward by the financial sector	



PILLAR 3 - A Central Bank leading by example on ESG and sustainability

Mai	in Outcomes —	→ Indicators
C.1.	A central bank resilient to climate, environmental and social risks in its operations and reserve portfolio	 Environmental impact: Annual scope 1&2 emissions of QCB Per capita waste production and water consumption
C.2.	Broadened incorporation of climate, environmental and social considerations across QCB's functions, leveraging international collaborations	Percentage of staff trained on ESG and sustainability annually
C.3.	Exemplary ESG and sustainability performance for QCB's own operations	

